

Gloucestershire CCG2015/16 Budget Proposals

	<u>Admin/Prog (net of QIPP)</u> £'000	<u>Primary Care Co- Commissioning</u> £'000	<u>TOTAL CCG</u> £'000
<u>Resources</u>			
Programme Allocation	693,840		693,840
Better Care Fund Allocation	11,596		11,596
Primary Care Co-Commissioning		76,802	76,802
Running Costs Allocation	13,535		13,535
2014/15 Surplus returned	8,480		8,480
Capital grants	1,650		1,650
	729,101	76,802	805,903
<u>Expenditure</u>			
Programme			
Acute	348,895		348,895
Community	85,296		85,296
Mental Health	79,073		79,073
Primary Care	102,467	74,882	177,349
CHC	36,159		36,159
Other	8,156		8,156
Reserves			
Headroom	6,939	768	7,707
Contingency	6,938	384	7,322
Other, specific reserves	34,384		34,384
Corporate (Running Costs)	13,535		13,535
Total Expenditure	721,842	76,034	797,876
SURPLUS	7,259	768	8,027

Gloucestershire CCG2015/16 Application of QIPP

	<u>Gross Budget</u>	<u>QIPP Applied</u>	<u>Net</u>
	<u>Excl QIPP</u>	<u>to Budgets</u>	<u>Expenditure</u>
	<u>£000</u>	<u>£000</u>	<u>£000</u>
Programme			
Acute	359,438	(10,543)	348,895
Community	85,796	(500)	85,296
Mental Health	79,073		79,073
Primary Care	106,537	(4,070)	102,467
CHC	36,659	(500)	36,159
Other	9,586	(1,430)	8,156
Reserves			
Headroom	6,939		6,939
Contingency	6,938		6,938
QIPP	(17,043)	17,043	
Other, specific reserves	34,384		34,384
Corporate	13,535		13,535
Total Expenditure	721,842	0	721,842

Gloucestershire CCG
2015/16 Savings Plans

Programme Area	Project	2015/16 Additional Investment £'000	2015/16 In Year Savings £'000	Scheme "Go Live" Year	Status	Mgt Resource RAG	Deliverability RAG	Provider Capacity to Respond RAG
Urgent Care	Integrated Community Teams	1,800	2,945	2014/15	In Progress	G	A	A
	Older People Advice and Liaison		700	2014/15	In Progress	A	A	A
	Integrated Discharge Teams (existing scheme)		500	2014/15	In Progress	A	A	A
	Ambulatory Emergency Care	180	783	2014/15	In Progress	G	A	A
	Respiratory Pathways		-	2015/16	Scheme in Development	G	A	A
	Primary Care (prime ministers challenge)	800	1,000	2014/15	Business Case Signed Off/Not yet implemented	G	A	G
	Primary Care in Emergency Department (pilot 2014/15)	262	535	2015/16	In Progress	A	A	A
	Deep Vein Thrombosis (Part year impact to achieve FYE)		80	2014/15	In Progress	A	G	G
	Mental Health Liaison (existing scheme)		140	2013/14	In Progress	G	A	A
	Care Homes Enhanced Service (existing service)		TBC	2014/15	In Progress	G	G	G
	Care Homes Enhanced Service (expanded service to increase coverage)	336	TBC	2015/16	Scheme in Development	G	A	A
	Community Hospitals		500	2015/16	In Progress	G	R	R
	Maternity Triage	150	TBC	2015/16	Business Case Signed Off/Not yet implemented	G	A	TBC
Sign posting schemes (DOS, NHS 111, SPCA, MIU utilisation)		250	2014/15	Scheme in Development	A	A	A	
Urgent Care Enablers	Single Point Clinical Access	TBC		2015/16	Scheme in Development	G	A	A
	Falls and Bone Health	125		2015/16	Scheme in Development	G	A	A
	Paediatric Urgent Care Pathway			2015/16	Scheme in Development	G	A	A
Urgent Care Subtotal		3,653	7,433					
Planned Care	Care Pathways Approach to deliver long term and sustainable Demand Mgmt of Referrals volumes (include consideration of future of Advice & Guidance)	600	217	2015/16	Scheme in Development	G	A	A
	Direct Access Diagnostics (Part Year Effect from Oct 15)		125	2015/16	Scheme in Development	G	G	TBC
	ISTC Utilisation (Part Year Effect up to Sept 15)		156	2013/14	Scheme in Development	G	G	A
	Diabetes ES	240	313	2015/16	In Progress	G	G	G
	Respiratory Pathways		100	2015/16	Scheme in Development	G	A	A
	Ophthalmology (including Avastin)		500	2015/16	Scheme in Development	G	G	A
	MSK (including Physio and Rheumatology)	100	250	2015/16	Scheme in Development	G	A	A
	Follow ups		250	2015/16	Scheme in Development	G	A	A
	INNF		500	2015/16	In Progress	G	G	A
Irritable Bowel Syndrome pathway	122	220	2015/16	Business Case Signed Off/Not yet implemented	G	A	A	

Gloucestershire CCG
2015/16 Savings Plans

Programme Area	Project	2015/16 Additional Investment £'000	2015/16 In Year Savings £'000	Scheme "Go Live" Year	Status	Mgt Resource RAG	Deliverability RAG	Provider Capacity to Respond RAG
	Cancer: (benchmarking / Living with and beyond)	75	130	2015/16	Scheme in Development	G	A	A
	Dermatology pathway		149	2015/16	Business Case Signed Off/Not yet implemented	G	A	A
Planned Care Enablers	ISO - Stroud & BV	58	0	2015/16	Scheme in Development	G	TBC	TBC
Planned Care Subtotal		1,195	2,910					
Community	Community Hospital Programme (note: Investment in relation to Medworxx)	70	500	2015/16	Scheme in Development	A	R	R
	Rehabilitation pathways		TBC	2015/16	Scheme in Development	A	TBC	TBC
	Continuing Health Care		500	2015/16	Scheme in Development	G	A	N/A
	Learning Disability Joint Funding		TBC	2013/14	In Progress	G	TBC	TBC
	Leg Ulcers	TBC	200	2015/16	Business Case Signed Off/Not yet implemented	A	A	A
Community Care Subtotal		70	1,200					
Prescribing	Primary Care		3,500	2015/16	Scheme in Development	G	G	G
	Home Oxygen	50	TBC	2014/15	In Progress	G	G	G
	Centralised Continence Supplies & Continence Service Review	TBC	TBC	2015/16	Scheme in Development	A	A	TBC
	Care Homes pharmacist medication reviews	180	400	2015/16	Scheme in Development	A	G	TBC
	Secondary Care Partnership (specials / homecare)		170	2015/16	In Progress	G	A	A
Prescribing Subtotal		230	4,070					
Transactional	Telehealth	173	173		In Progress	R	G	G
	OOH procurement		700		In Progress	G	G	G
	ISTC (movement from GFV to AQP)		257		In Progress	G	G	G
	Alternative "Health Care Professional" transport offer	170	300		Scheme in Development	A	G	TBC
Transactional Subtotal		343	1,430					
Total QIPP Programme Savings 2015/16		5,491	17,043					

Gloucestershire CCG

2015/16 Mental Health Investments

<u>Project</u>	<u>£000</u>
Crisis Resolution Home Treatment Team incl PM (£1,200k fye)	600
High Intensity Case Manager	56
Autistic spectrum condition	100
Demographic growth funding	750
Recovery College	90
Childrens & Young Persons (CYPS) - access targets	100
Childrens and Young Persons (CYPS) - lower age limit	100
Nurse consultant -dementia	88
Eating disorders (£240k fye)	160
Access targets	120
Mental Health Liaison	262
Elderly care ward staffing	100
Perinatal mental health	100
Mental Health Crisis Concordat	40
Crisis House/Accomodation	100
Autism training strategy	20
Mental Health strategy development	30
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Gloucestershire CCG

2015/16 Partnershire Budgets with Gloucestershire County Council

	2015/16 Budget		Total Budget £'000
	GCC £'000	CCG £'000	
Child & Adolescent Mental Health Services	1,073	5,635	6,708
Adult Mental Health Services	5,103	49,806	54,909
Occupational Therapy	2,983		2,983
Community Equipment Services (CCG proportion now in BCF)	1,553		1,553
Continuing Health Care and Funded Nursing Care		20,000	20,000
Better Care Fund Programme (BCF)	6,506	35,989	42,495
Other s256 joint commissioning primarily placements)	5,506	14,997	20,503
Public Health Commissioning	7,013	112	7,125
Total	29,737	126,539	156,276

Gloucestershire CCG
2015/16 Risk Management

Risk	Mitigating Action
Further changes to the CCG's allocation as a result of transfers between commissioning organisations may not be cost neutral	Work with the Area Team and local providers to ensure that adjustments are cost neutral and transacted on the correct basis.
Assumed allocations may not materialise	Ongoing liaison with NHSE to ensure that all issues are known together with a phased approach to the release of developments to mitigate the risk of a reduced allocation
Expenditure on Primary Care Co-commissioning may not be contained within the budget transferred	Close monitoring and forecasting to enable early warning of financial issues arising. Regular contact with NHSE as the financial process develops throughout the year. Creation of additional contingency reserve
Non achievement of the required level of savings:	Increased project management and monitoring of service redesign throughout the life of the initiatives and weekly review. Development of robust exit strategies for projects to ensure that these can be stopped at short notice if they do not deliver against agreed objectives
Overperformance on acute contracts	Strengthening the contract management & monitoring processes. Plans to improve practice engagement to ensure that pathways followed are the most appropriate for the presenting condition.
Potential loss of control over service priorities or cost changes where the CCG is an associate commissioner to a contract	Establish stronger working relationships with other commissioners to ensure early warning of pressures within other contracts
Increased growth in prescribing	Considered low to medium risk as good performance in this area and robust plans in place
increases in continuing health care and placements	Assessed as medium risk at present. This has the possibility to change though with changes to national guidance
Costs of nationally approved NICE developments in excess of that provided for (both in cost and take-up)	Increased profile of NICE horizon scanning and close liaison with contract management.
Population growth above planning assumptions	Continuing work to benchmark services to identify areas to review to ensure value for money from all services

Mitigating Actions Covering all risks:

Non release of development funds unless key to delivering service change or contractually committed, until planned financial targets are forecast to be delivered with a reasonable degree of confidence.

Utilisation of contingency and activity reserves

Increased financial management awareness throughout the organisation and member practices